



Budget Analysis Fiscal Year 2022

John A. Logan College

Cartersville, IL 62918

July 27, 2021

JOHN A. LOGAN COLLEGE
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BUDGET ANALYSIS
FY 2022

ITEM

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FACTORS AFFECTING FY 20202 BUDGET PROCESS:

On June 1st the College r

along with some new budgeted positions with savings in other expenditure areas. Projected operating expenditures total \$32,443,127.

The minimal increase in expenditures along with revenue gains work to reduce this budgeted deficit by \$1.6 million as compared to the prior year. If every budgeted dollar were spent, this would result in an operating deficit of \$2,683,508 which includes \$150,000 of contingency funds. In such case, the ending accrual-based reserves would be just under \$4.1 million. Assuming that the \$1.7 million in budgeted transfers to other funds will be carried out as planned, the College would need 8.75% in expenditure underspend to eliminate the budgeted operating deficit.

We will continue our history of sound financial planning and excellent service to our students and the

OPERATING FUND DESCRIPTIONS:

John A. Logan College has two Operating funds: The Education Fund and the Operations and

OPERATING FUNDS
RESOURCE INFORMATION FY 2022

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FEDERAL GOVERNMENT REVENUE SOURCES:

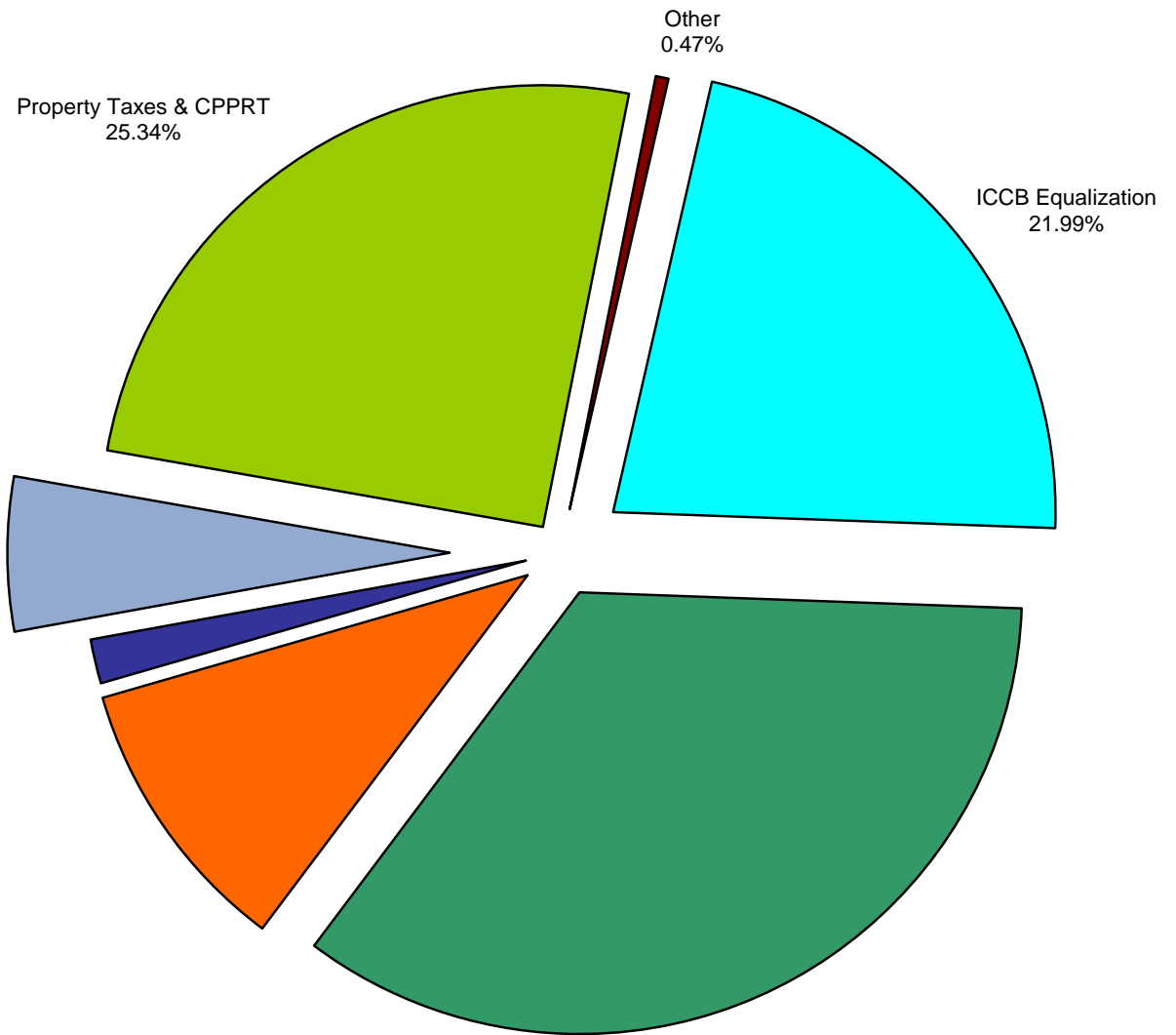
The College has been awarded funds from the Higher Education Emergency Relief (HEERF) fund. The award of HEERF II funds is \$4 million dollars and will be used primarily to

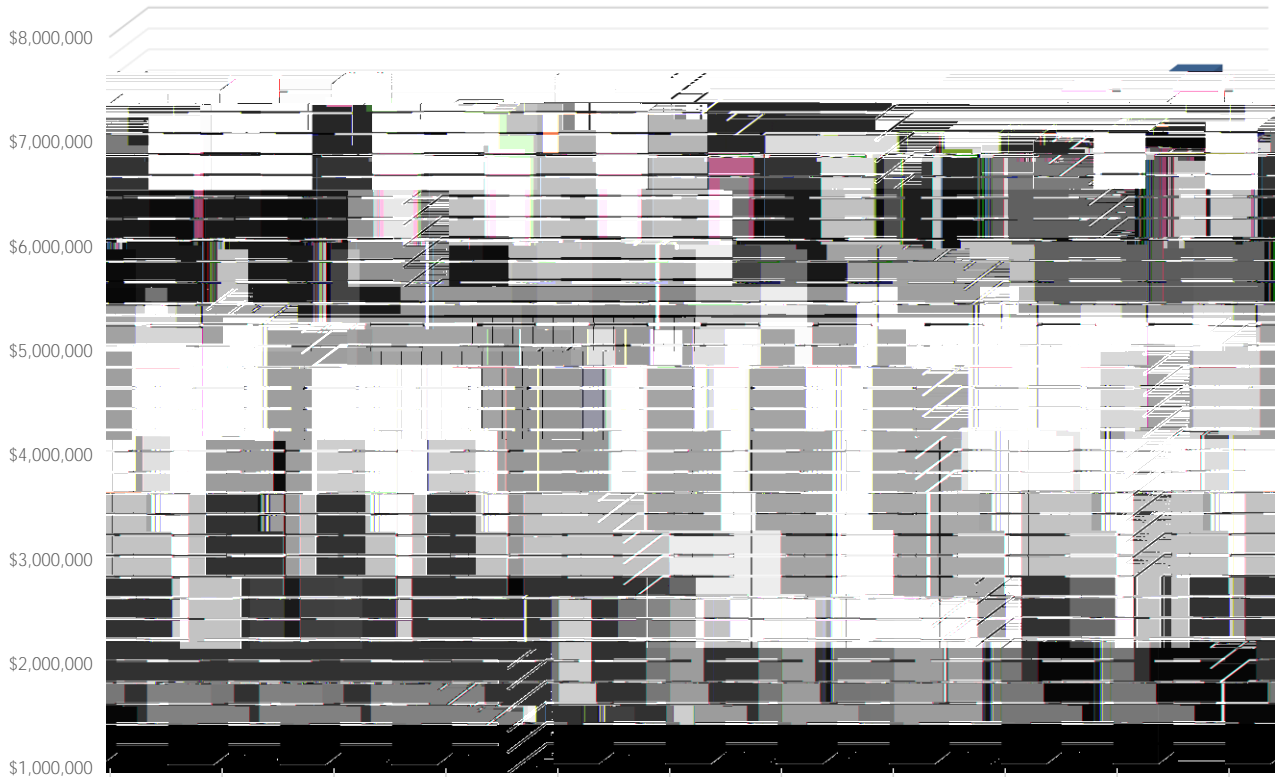
RESOURCE COMPARISON BY SOURCE - FY 2022 to FY 2021
OPERATING FUNDS - Fund 01 & Fund 02

| BY REVENUE SOURCE: | FY 2022 Proposed Budget | FY 2021 Adopted Budget | \$ Increase (Decrease) | % Increase (Decrease) | % of Total FY 22 Revenue |
|--|--|---------------------------------------|---------------------------------------|--------------------------------------|---|
| LOCAL PROPERTY TAXES | 6,940,000 | 6,640,000 | 300,000 | 4.52% | 23.32% |
| CORPORATE PERSONAL PROPERTY REPLACEMENT TAX | 600,000 | 565,000 | 35,000 | 6.19% | 2.02% |
| ICCB BASE OPERATING GRANTS | 3,060,040 | 2,970,140 | 89,900 | 3.03% | 10.28% |
| ICCB EQUALIZATION GRANTS | 6,542,360 | 6,100,517 | 441,843 | 7.24% | 21.99% |
| ICCB VOCATIONAL GRANTS | 381,239 | 418,561 | (37,322) | (8.92%) | 1.28% |
| ICCB PERFORMANCE ALLOCATION GRANT | 10,000 | 10,000 | - | 0.00% | 0.03% |
| ICCB VETERANS GRANT | 92,000 | 92,000 | - | 0.00% | 0.31% |
| FEDERAL STIMULUS & GRANT ADMIN FEES | 1,680,000 | - | 1,680,000 | - | 5.64% |
| STUDENT TUITION & FEES | 10,316,500 | 10,830,000 | (513,500) | (4.74%) | 34.66% |
| SALES & SERVICE FEES | 28,500 | 39,500 | (11,000) | (27.85%) | 0.10% |
| FACILITY USE | 36,980 | 36,980 | - | 0.00% | 0.12% |
| INTEREST ON INVESTMENTS | 37,500 | 234,000 | (196,500) | (83.97%) | 0.13% |
| OTHER INCOME | 34,500 | 128,000 | (93,500) | (73.05%) | 0.12% |
| TOTAL | \$ 29,759,619 | \$ 28,064,698 | \$ 1,694,921 | 6.04% | 100.00% |

Note: Includes Education and Operations & Maintenance Funds.

| | |
|------------------------|---------------------|
| Fund 01 | 25,562,371 |
| Fund 02 | 4,197,248 |
| Operating Funds | \$29,759,619 |





| | FY 13 Actuals | FY 14 Actuals | FY 15 Actuals | FY 16 Actuals | FY 17 Actuals | FY 18 Actuals | FY 19 Actuals | FY 20 Actuals | FY 21 Budget | FY 22 Budget |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| Local Revenue | 6,752,032 | 6,904,625 | 6,979,596 | 7,032,808 | 7,268,399 | 7,264,502 | 7,401,529 | 7,466,177 | 7,205,000 | 7,540,000 |

| County | Estimated 2020 Payable in 2021 | Actual 2019 Payable in 2020 | Actual 2018 Payable in 2019 | Actual 2017 Payable in 2018 | Actual 2016 Payable in 2017 | Actual 2015 Payable in 2016 | Actual 2014 Payable in 2015 | Actual 2013 Payable in 2014 |
|------------------|---|--|--|--|--|--|--|--|
| Williamson | \$1,117,807,799 | \$1,078,712,881 | \$1,046,667,240 | \$1,028,897,830 | \$1,014,817,466 | \$982,107,912 | \$950,562,817 | \$946,400,403 |
| Jackson | \$697,616,552 | \$691,194,351 | \$702,228,672 | \$709,623,960 | \$700,982,631 | \$687,768,397 | 675,757,450 | 667,469,780 |
| Perry | \$99,955,768 | \$99,955,768 | \$95,552,899 | \$94,038,523 | \$91,232,451 | \$88,977,600 | 85,122,356 | 83,815,165 |
| Randolph | \$12,857,942 | \$12,857,942 | \$12,380,954 | \$11,208,485 | \$11,547,935 | \$10,919,160 | 11,055,039 | 10,198,758 |
| Franklin | \$96,746,412 | \$96,171,054 | \$91,991,429 | \$86,523,070 | \$86,483,459 | \$88,025,530 | 83,697,751 | 77,755,623 |
| Total EAV | \$2,024,984,473 | \$1,978,891,996 | \$1,948,821,194 | \$1,930,291,868 | \$1,905,063,942 | \$1,857,798,599 | \$1,806,195,413 | \$1,785,639,729 |

2.33%



support upgrades of classroom and lab technology. \$17,000 is

STUDENT SERVICES: \$2,777,876 or 8.56% of Budgeted Operating Expenditures

The student services function supports the areas of financial aid, admissions, advisement, placement, testing, counseling, tutoring, recruitment, and student activities.

As compared to the prior year's budget, Student Services expenditures were adjusted down by \$125,563 or 4.32%. This was reflected in lower salary and benefit expenses.

In addition to services such as Admissions, Advisement, and Financial Aid some examples of normal budget requests in the Student Services area would be to provide student assistance in the areas of testing, interpreting and tutoring services, along with the job fair and other career services. Also, included in this area are recruitment expenses.

PUBLIC SERVICES: \$728,630 or 2.25% of Budgeted Operating Expenditures

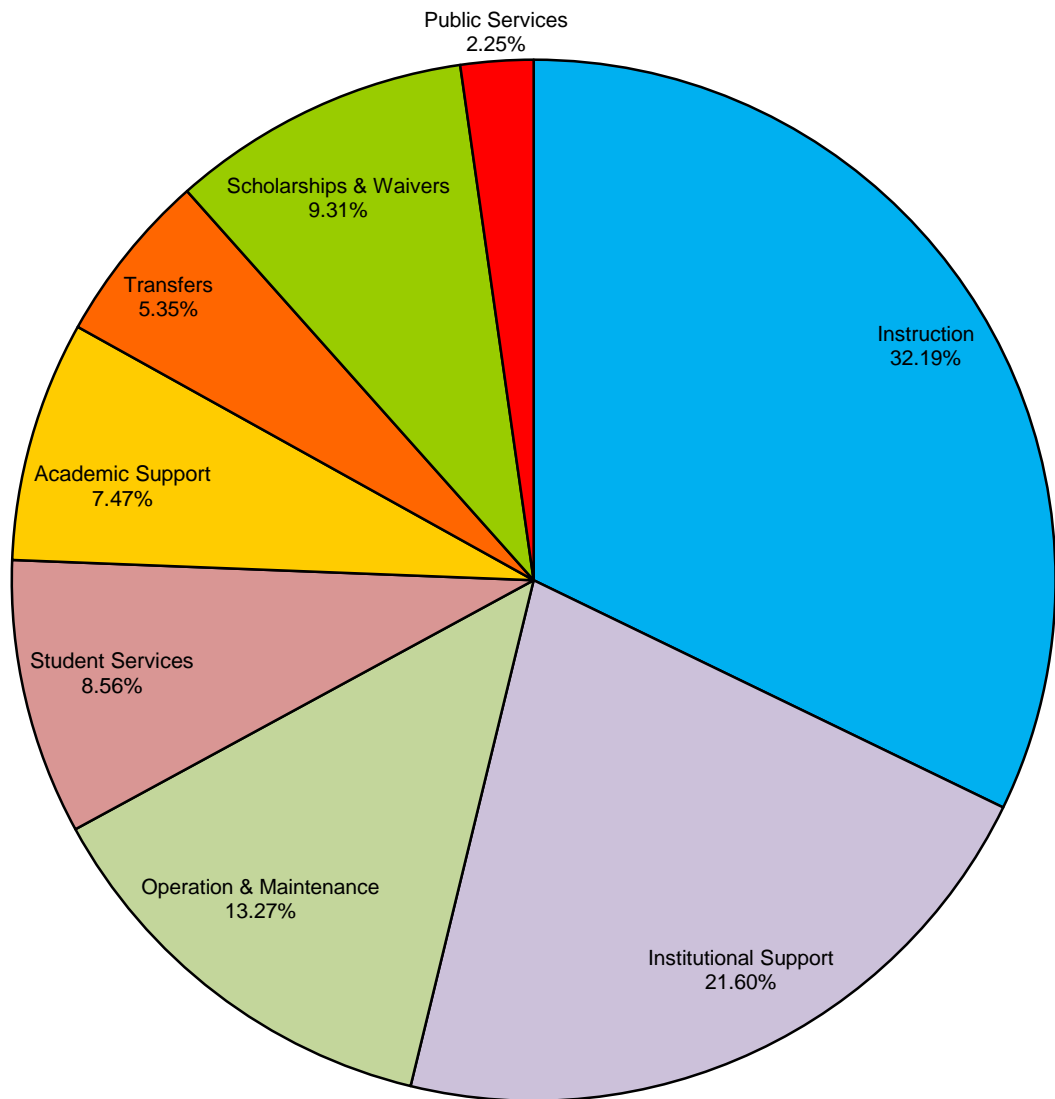
Public service consists of Community Education (non-credit) classes and other activities of an educational nature, such as workshops, seminars, and the provision of college facilities and expertise to the community designed to be of service to the public.

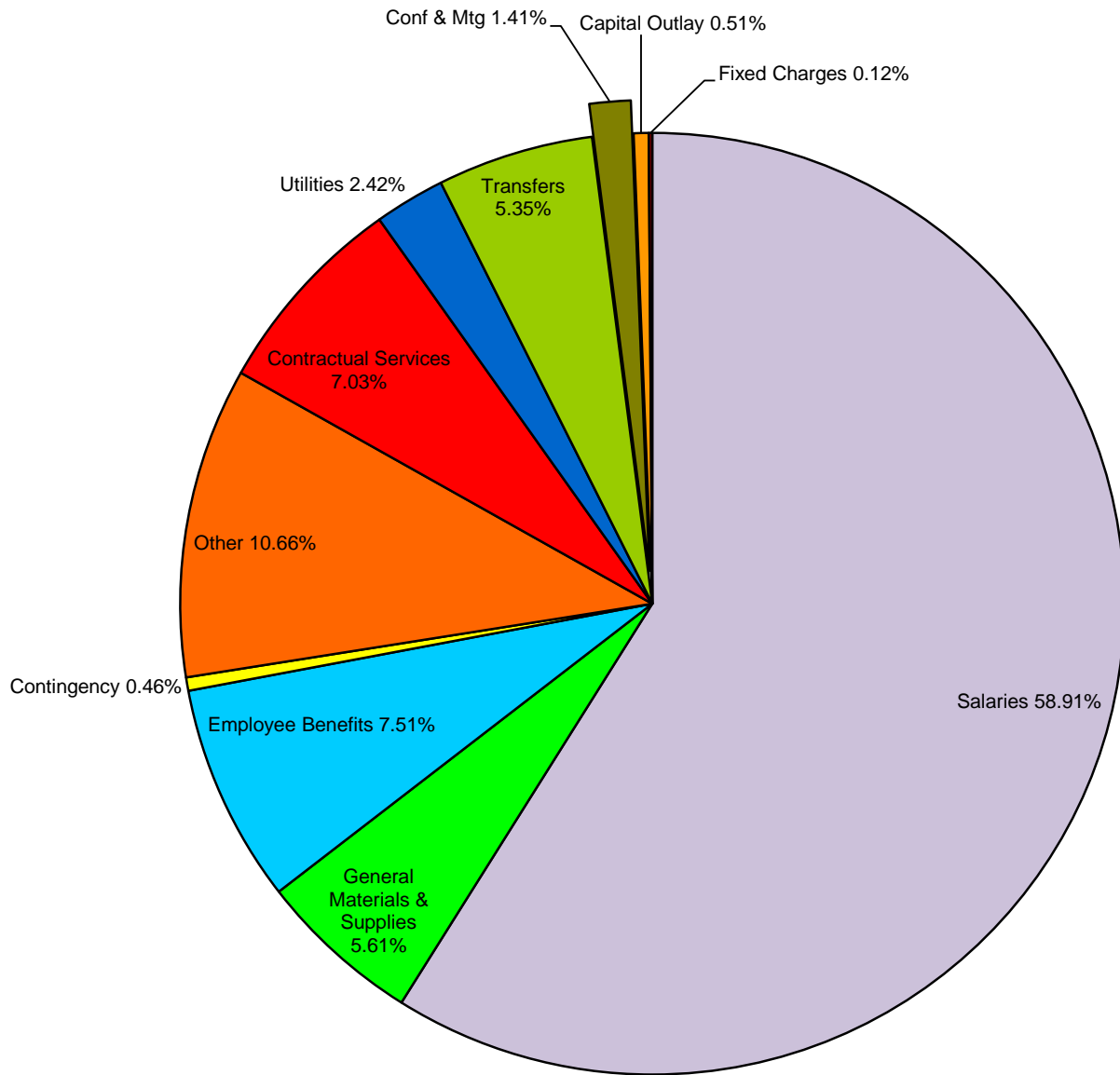
As compared to the prior year's budget, Public Services experienced a decrease of \$291,839 or 28.60%. This was due to decreases in all expense categories including

| EXPENDITURES BY PROGRAM: | FY 22 Proposed Budget | FY 21 Adopted Budget | \$ Increase (Decrease) | % Increase (Decrease) | % of Total FY 22 Budget |
|-------------------------------------|--------------------------------------|-------------------------------------|---------------------------------------|--------------------------------------|--|
| INSTRUCTION | \$10,443,579 | \$10,578,494 | (\$134,915) | (1.28%) | 32.19% |
| ACADEMIC SUPPORT | 2,422,667 | 2,360,061 | 62,606 | 2.65% | 7.47% |
| STUDENT SERVICES | 2,777,876 | 2,903,439 | (125,563) | (4.32%) | 8.56% |
| PUBLIC SERVICES | 728,630 | 1,020,469 | (291,839) | (28.60%) | 2.25% |
| OPERATION & MAINTENANCE | 4,303,859 | 3,959,377 | 344,482 | 8.70% | 13.27% |
| INSTITUTIONAL SUPPORT | 7,008,416 | 6,394,303 | 614,113 | 9.60% | 21.60% |
| SCHOLARSHIPS & WAIVERS | 3,021,225 | 3,086,225 | (65,000) | (2.11%) | 9.31% |
| TRANSFERS | 1,736,875 | 2,067,350 | (330,475) | (15.99%) | 5.35% |
| TOTALS | \$ 32,443,127 | \$ 32,369,718 | \$73,409 | 0.23% | 100.0% |

| EXPENDITURES BY OBJECT: | FY 22 Proposed Budget | FY 21 Adopted Budget | \$ Increase (Decrease) | % Increase (Decrease) | % of Total FY 22 Budget |
|------------------------------------|--------------------------------------|-------------------------------------|---------------------------------------|--------------------------------------|--|
| SALARIES | \$19,112,518 | \$18,965,713 | \$146,805 | 0.77% | 58.91% |
| EMPLOYEE BENEFITS | 2,436,379 | 2,276,002 | 160,377 | 7.05% | 7.51% |
| CONTRACTUAL SERVICES | 2,281,350 | 2,220,597 | 60,753 | 2.74% | 7.03% |
| MATERIALS & SUPPLIES | 1,818,840 | 1,845,284 | (26,444) | (1.43%) | 5.61% |
| CONFERENCE & MEETING | 458,965 | 436,445 | 22,520 | 5.16% | 1.41% |
| FIXED CHARGES | 38,995 | 36,503 | 2,492 | 6.83% | 0.12% |
| UTILITIES | 785,810 | 716,850 | 68,960 | 9.62% | 2.42% |
| CAPITAL OUTLAY | 165,016 | 139,860 | 25,156 | 17.99% | 0.51% |
| OTHER | 3,458,379 | 3,515,114 | (56,735) | (1.61%) | 10.66% |
| CONTINGENCY | 150,000 | 150,000 | - | 0.00% | 0.46% |
| TRANSFERS | 1,736,875 | 2,067,350 | (330,475) | (15.99%) | 5.35% |
| TOTALS | \$32,443,127 | \$ 32,369,718 | \$73,409 | 0.23% | 100.0% |

Note: Includes EducationW* n680G(e)-3(s680G(T 7(TJETQq0.96 85.309 591.12 14.76 reW* nBT/F8 12 Tf1

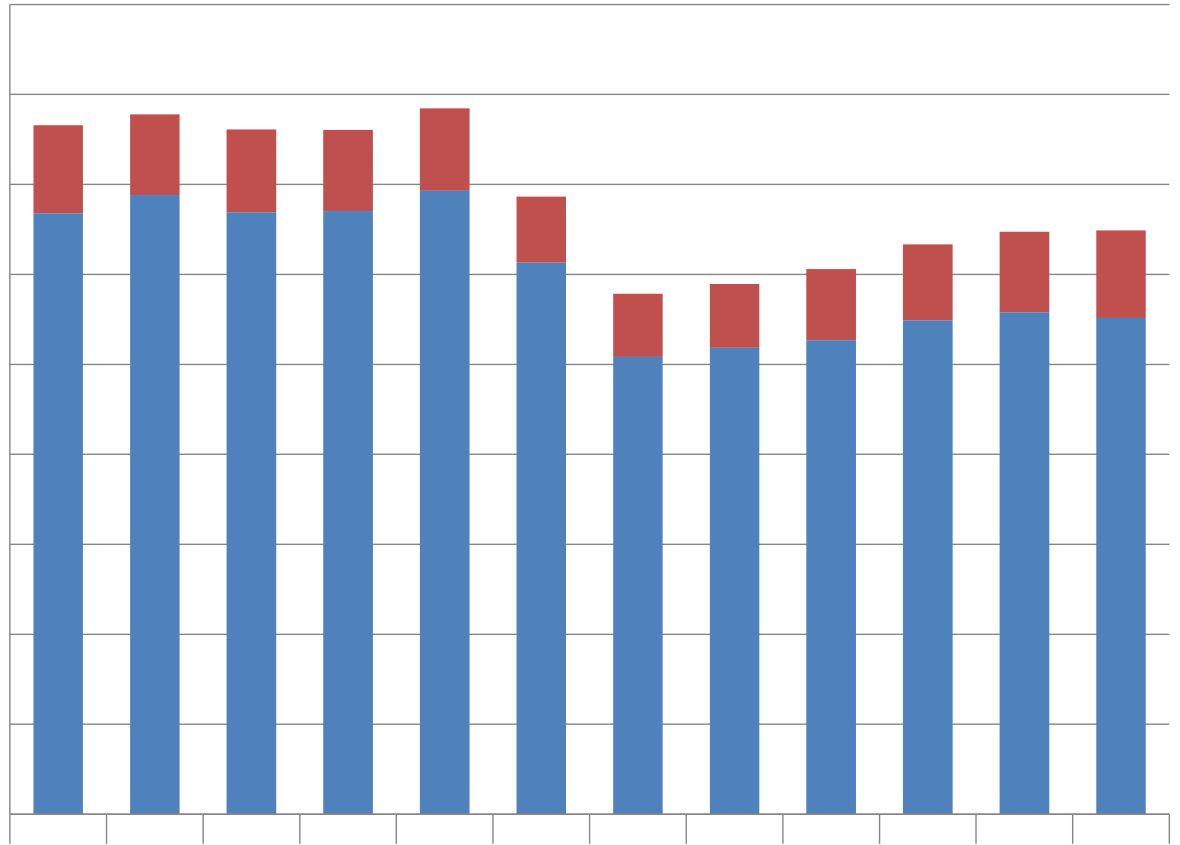




| BUDGET FOR HUMAN RESOURCES - OPERATING FUNDS | | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------------|-----------------------|
| \$ Budgeted: | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | Proposed FY 2022 | Seven-Year Average |
| Salaries | 20,600,199 | 17,281,063 | 17,630,322 | 17,855,263 | 18,373,374 | 18,965,713 | 19,112,518 | 18,545,493 |
| Benefits | 2,639,584 | 1,842,344 | 1,892,979 | 2,029,791 | 2,089,928 | 2,276,002 | 2,436,379 | 2,172,430 |
| Staff Resources | \$23,239,783 | \$19,123,407 | \$19,523,301 | \$19,885,054 | \$20,463,302 | \$21,241,715 | \$21,548,897 | \$20,717,923 |
| Total Operating Expenditures | \$34,319,521 | \$28,928,331 | \$29,467,518 | \$30,300,198 | \$31,665,984 | \$32,369,718 | \$32,443,127 | \$31,356,342 |
| % of Operating Funds: | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | Proposed FY 2022 | Seven-Year Average |
| Salaries | 60.0% | 59.7% | 59.8% | 58.9% | 58.0% | 58.6% | 58.9% | 59.1% |
| Benefits | 7.7% | 6.4% | 6.4% | 6.7% | 6.6% | 7.0% | 7.5% | 6.9% |
| Staff Resources | 67.7% | 66.1% | 66.2% | 65.6% | 64.6% | 65.6% | 66.4% | 66.0% |

| Adopted Budget History Operating Fund Expenditures FY 2000 - FY 2022 (Proposed) | | | | |
|---|------------|--------------------------|-----------------------|-------------------------------------|
| Fiscal Year | Education | Operations & Maintenance | Total Operating Funds | Increase (Decrease) From Prior Year |
| FY 00 | 19,046,734 | 2,737,552 | 21,784,286 | |
| FY 01 | 20,297,130 | 3,672,809 | 23,969,939 | 10.03% |
| FY 02 | 21,918,087 | 3,600,289 | 25,518,376 | 6.46% |
| FY 03 | 24,195,342 | 4,027,502 | 28,222,844 | 10.60% |
| FY 04 | 24,365,041 | 4,538,181 | 28,903,222 | 2.41% |
| FY 05 | 26,571,301 | 5,004,526 | 31,575,827 | 9.25% |
| FY 06 | 28,109,073 | 5,741,445 | 33,850,518 | 7.20% |
| FY 07 | 30,337,763 | 5,487,059 | 35,824,822 | 5.83% |
| FY 08 | 33,235,496 | 5,844,366 | 39,079,862 | 9.09% |
| FY 09 | 33,397,236 | 6,096,541 | 39,493,777 | 1.06% |
| FY 10 | 35,436,271 | 5,490,121 | 40,926,392 | 3.63% |
| FY 11 | 33,393,581 | 4,889,387 | 38,282,968 | (6.46%) |
| FY 12 | 34,407,822 | 4,489,562 | 38,897,384 | 1.60% |
| FY 13 | 33,443,145 | 4,607,250 | 38,050,395 | (2.18%) |
| FY 14 | 33,521,198 | 4,507,278 | 38,028,476 | (0.06%) |
| FY 15 | 34,649,364 | 4,579,846 | 39,229,210 | 3.16% |
| FY 16 | 30,648,249 | 3,671,272 | 34,319,521 | (12.52%) |
| FY 17 | 25,410,904 | 3,517,427 | 28,928,331 | (15.71%) |
| FY 18 | 25,920,747 | 3,546,771 | 29,467,518 | 1.86% |
| FY 19 | 26,340,135 | 3,960,063 | 30,300,198 | 2.83% |
| FY 20 | 27,442,034 | 4,223,950 | 31,665,984 | 4.51% |
| FY 21 | 27,885,843 | 4,483,875 | 32,369,718 | 2.22% |
| FY 22 | 27,580,842 | 4,862,285 | 32,443,127 | 0.23% |

Note: FY 2022 is based on the proposed budget.



NON-OPERATING BUDGETARY FUNDS

BOND AND INTEREST FUND:

This fund is established for the payment of principal, interest and related charges of any outstanding bond or debt issuance. For FY 2022, \$4,916,610 in principal, interest, and fee payments are scheduled. The breakdown is shown below:

- < \$430,160 bonds issued 2016 for funding a post-employment benefit for retiree insurance
- < \$418,775 bonds issued 2014 to refinance debt certificates for the purchase of an ERP system
- < \$641,500 interest and fees on refunding of 2007 bonds issued as 2017A
- < \$1,325,711 on \$5.5 million in working cash bonds issued as 2017B
- < \$2,100,464 bonds issued as 2020A for construction and renovation

AUXILIARY ENTERPRISES FUND:

The Auxiliary Enterprises Fund accounts for college services where a fee is charged to students/staff and the activity is intended to be self-supporting. Examples of accounts in this fund include food services, bookstore, copy/supply center, athletics, and the Logan Fitness facility.

Including the transfers in, revenue for the Auxiliary fund is projected at \$2,432,835. Subsidies for Auxiliary Services by the Education Fund should be shown as transfers to the appropriate account. For FY 2022, \$39,875 is being provided by transfers budgeted from the Education Fund specifically related to reimbursing the Logan Fitness facility for the cost of staff wellness waivers agreed to by the College in policy and various union contra

OPERATIONS AND MAINTENANCE (RESTRICTED) FUND:

This fund is utilized to account for monies restricted for building purposes and site acquisition. Funds are provided in the Operation and Maintenance (Restricted) for completion of approved protection, health, safety projects as well as some general construction improvements. This fund will be expending protection, health, and safety (PHS) levies, bond proceeds, plus transfers from operating funds, and interest earnings. The College will also seek approval to utilize Higher Education Emergency Relief Funds (HEERF) to cover specific projects with a safety component.

Total expenditures of \$12,635,289 are being budgeted in this fund with \$683,695 of those being Protection Health Safety projects (PHS) funded by tax levy. An operating transfer of \$200,000 is budgeted from the Operations and Maintenance Fund to support